

## Members of the Board



**Mr Michael Golding - Chief Executive**

I have worked at Camidoc since it was started in 1996, becoming the senior manager a year later. Although new to healthcare, I soon realised the immense personal and professional satisfaction that comes from working in this kind of service.

I have grown with the service and feel proud to be the Chief Executive of an organisation that is so well regarded by the public and professional colleagues within the local health community.

These continue to be changing times for urgent primary care services. Camidoc has a solid base upon which to build, and a sound understanding of the issues, so I am confident that Camidoc will continue to have a significant role to play in the development of urgent primary care services in this part of London.



**Dr Ivor Robinson MB ChB -Chair**

Retired GP Principal. Previously at St Johns Way Practice, North Islington for 30 years. GP trainer for 15 years.

I chaired the working party that first created Camidoc. Once Camidoc was established I was elected Chair and have continued to be re-elected. I am a passionate believer in the NHS. I also feel strongly about the quality of Primary Care. I have always thought that patients benefit from having continuity of care. As it is not possible for a GP to work 24hrs every day then we have a responsibility to find a suitable alternative. The answer was to establish a service run and staffed by local GPs. They know the area, know the local services and know the patient's practices. I am proud that these values are continued in Camidoc.



**Dr Mayur Gor – Executive Director**

My name is Dr Mayur Gor. I am a joint senior partner in a training practice in Haringey. Having over 20 years in the locality, our practice has been a part of Camidoc since the early days. Our practice team has always believed in a high quality of service delivered by local clinicians under an NHS umbrella.

Over the last 9 years, I have been a Board member and PEC Chair for NHS Haringey. This role has allowed me to be involved in developing strong Clinical and Management teams. This has led in more recent year improving outcomes for patients. In this role I have worked closely with senior managers and other clinical leaders in the North Central sector of London. I have been an Executive Director of Camidoc for more than 10 years.

The forthcoming discussions around reconfiguration of acute and provider services is best served by some services remaining constant, and of a high standard. I feel the opportunity for shaping patient care in the out of hours urgent care setting is here now. Camidoc is in the right position to do this and is ready for the challenge.



**Dr David Davies – Medical Director**

I am an experienced and committed inner city GP who is passionate about delivering the care to my patients to the highest possible standard. After 14 years in partnership at the Amwell Practice, I continue to believe that delivering primary care is a privilege and a vocation. In the last 10 years I have developed specific expertise in two areas

Education, assessment and Training - I am an approved GP Trainer, a GP appraiser for Islington NHS and a Mentor for the London Deanery. These three complementary roles all share the common goal of helping to shape GPs who can excel in their long term career paths. They all include aspects of assessment and performance management which need to sit alongside supportive, formative reflection.

Out of Hours Primary Care - I have been involved in OOH care since I became a GP in 1996 and have worked in a range of OOH providers. I undertook sessions at Kensington & Chelsea and Westminster GP Co Operative (KCW) in the first year of its inception and was at the Royal London Hospital on the first night of service provision for THEDOC. I have taken part in 4 hour wait initiatives at Whipps Cross hospital

I am a founding member of Camidoc, and have undertaken regular OOH sessions since its inception. Over the years, I have had experience of providing every shift type we have including night advice and night car. In 2008 and I was elected to the Board and in autumn 2009, I took over as Medical Director.

Primary care services are delivered for 60% of any one week. By definition the needs are more acute and the challenge to deliver the safest care to the highest quality is paramount. The clinical service delivery I oversee at Camidoc springs from my professional ethos in hours. To do all I can to improve patient care, first time every time.



**Ms Mary Elford,  
Chair of the Remuneration Committee**

Mary Elford has been a member of Camidoc's Board since 2007 and sits on both the Service and Quality Improvement Group and the Finance & Corporate Governance committee. She chairs the Remuneration Committee.

Mary has been a Non Executive Director of the Bart's and the London NHS Trust since March 2002 and chairs the hospital's Quality Assurance Committee. She is a Council member of Queen Mary, University of London and chairs the university's Estates and Services Committee. She is a lay member of the National Advisory Committee on Clinical Excellence Awards and the Department of Health's Urgent and Emergency Care Governing Board. She is part of the advisory group working on the Department of Health's review of GP Out of Hours Services, and is an advisor to the Kings Fund 'Point of Care' programme.

Since 2000, she has been a trustee of the Camden Society, which provides services for people with learning disabilities across London. She is a trustee of Keen, a charity that provides physical activities for children with disabilities. Until recently she was Foundation Director of the London North East Community Foundation.



**Mr James Hood,  
Chair of the Service Quality Improvement Group**

James Hood has lived in Islington for over ten years and has also worked for Islington Council in the past. Currently managing specialist children's services for Oxfordshire PCT, James has worked as a manager in the health services, social services, education services and the voluntary sector.

He has a particular professional expertise in children's safeguarding, but also brings wide experience of governance, having previously been chair of South Islington Primary Care Group, chair of Hackney Age Concern and sat on school governing bodies.

In addition to chairing the Service Quality Improvement Group for Camidoc, James has chaired a number of internal review panels.



**Ms Mariette Davis FCA,  
Chair of the Finance and Corporate Governance Committee**

Mariette has 25 years experience in the professional advisory and financial services markets, mainly as a corporate financier, and 30 years experience as a Chartered Accountant.

Mariette is a former Partner in Grant Thornton and Director of NM Rothschild & Sons Limited. In addition to her role at Camidoc, Mariette is currently Chief Operating officer and Finance Director to two companies: a private equity firm and a placement agent, both FSA regulated firms.

Mariette is a fellow of the Institute of Chartered Accountants in England & Wales. She holds a First Class Honours Degree in Mathematics from University College London. She has two children.



**Patrick Vernon,  
Chair of the Community & Public Engagement Group**

Patrick has previously worked as a senior civil servant at the Department of Health and Local Government Association; Director of the Brent Health Action Zone (Brent Primary Care Trust), and Regional Director for MIND. Patrick is Camidoc's lead on community and patient involvement. He chaired the successful Listening Days Consultation events in 2008.

Patrick is also a former Non Executive Director for East London & the City Health Authority, and Independent Chair of Westminster Partnership for Race Equality where he played a key role with the Met Police and the Muslim community with the aftermath of 7/7 bombings in Westminster.

In May 2006, Patrick was elected as a Councillor in the London Borough of Hackney in the Queensbridge Ward. Patrick is a former Chair of the Health in Hackney Scrutiny Commission for the Council. Patrick is the Play Champion and chairs the Play Pathfinder Steering Group and Play Strategy Partnership.

Finally, Patrick is Chief Executive of The Afiya Trust which a leading national charity is promoting the health of BME communities and a trustee for Social Action for Health in East London.



**Dr Gregory Battle**

**Member of Service Quality Improvement Group & Remuneration Committee**

Qualified UCLH 1986. Masters in Public Health Trinity College Dublin 1991. Hospital posts UCLH and Royal Free Hospitals 4 years. Currently GP principal in Islington for 18 years (Goodinge Health centre ). Camidoc founding member. Member of Service and Quality Improvement Group and Remuneration Committee.

Previously in Islington: Primary Care Group Chair 2 year. Professional Executive Chair 4 years. Practice Based Commissioning Chair 2 years. Medicine Management Chair 7 years. Primary Care Advisor to the Board, Whittington Hospital 2 years.

I have been an active member of Camidoc since its inception. I was elected to the Board by my colleagues to ensure that local GP members continue to deliver a high quality OOH service. I remain convinced that our model, based on the service delivered by local clinicians, is most fit for the future of OOH services where integration with other local providers is set to become ever more important. As a Board member and front line Camidoc GP I intend to be part of driving the organisation forward.



**Dr Jonathan Sheldon MA MB BChir DCH DRCOG MRCGP,  
Chair of the Palliative Care Group**

Jonathan Sheldon studied Medicine at Cambridge and completed his clinical studies at UCL where he qualified in 1988. After house jobs, he spent 3 years on the Whittington Vocational Training Scheme in General Practice with his GP Registrar year at Highgate Group Practice, completing GP training in 1992. The following year was spent as a Research Fellow at the Department of Primary Care, UCL Medical School following which he completed further training as a resident in Family Medicine at St Mary Hospital, Hoboken, New Jersey USA where he was Chief Resident from 1994-1995.

In 1995, after returning from the USA, he started the Keats Group Practice along with two colleagues. This was a new GP practice in Hampstead, taking over a list of patients from a retiring GP. The initial list size was approximately 3,000 and the practice has since grown to a size of over 9,000 patients, and is a training practice for GP Registrars and medical students. The Keats Group Practice was a founding member Practice of Camidoc and several of the partners were closely involved in its inception and development.

As well as being a GP trainer, he is the convenor of the local GP Trainers' group and for many years sat on the Ethics Committee of the Camden and Islington Community NHS Trust. His particular clinical interests include Care of the Elderly Medicine, Palliative Care and Mental Health as well as education.

He has been on the Board of Camidoc for a number of years and was previously on the Medical Board. He is currently actively involved in Clinical Audit within Camidoc and is the Chair the Palliative Care Group.



**Dr Margaret Tatham, Clinical Services Director  
Chair of the Clinical Audit Group**

I am a GP who was a Partner for 18 years in an “inner city” Islington group practice. Prior to that, I had over 7 years of hospital experience to registrar level primarily working in busy hospitals in Camden, Islington, Haringey and Hackney. I also taught English and History for almost 5 years in a comprehensive school in Hackney prior to training in medicine.

I was a founder member of Camidoc because of my concern about the quality of Out of Hours care and have served on the Camidoc Board as a non-Executive Director since 1996. I have a passionate commitment to the delivery of Out of Hours Care which is of the highest clinical quality and which provides a safe, efficient and seamless service to all. I have always been committed to caring for patients as much as possible in the community which is one of the main reasons I became a GP. I have continually worked to improve the efficiency of the service and the communications between Camidoc and General Practices. I have also worked for some years to see the establishment of an Education Program for Camidoc’s Clinicians which is relevant, informative and supportive to the members.

I have recently been appointed as Clinical Services Director for Clinical Audit and Quality Assurance and look forward to the opportunity to expand my current role to improve the responsiveness and effectiveness of our service.



**Dr Azhar Malik,  
Chair of the Medicines Management Group**

I have been a GP partner at The Caversham Group Practice in Camden since 1991. I am a GP who continuously strives for the highest standard of care for my patients. I have a passion for medical education.

I also work to ensure that patient care remains high for my patients when my practice is closed. I was a founding member of Camidoc and joined the Board in 2004

At Board level, I seek to be a voice for those who are not often heard within society, who are marginalised as a result of race, religion gender or disability. I aim to ensure that through the life cycle of all political changes, we never lose its primary focus - the safe and effective care of our patients.